

GREAT LAKES DREDGE & DOCK COMPANY

2021



SAFETY without compromise

Safe Operations in the COVID-19 Pandemic

Great Lakes Dredge & Dock Company's strong Incident and Injury Free® (IIF®) culture and safe work environment provided a solid foundation for us to respond quickly and effectively to the COVID-19 pandemic and the challenges it presented in 2020. Our Leadership Team promptly established a Command Call structure and developed COVID-19 Response Plan protocols to ensure the safety of our project teams, vessel crews, and headquarters personnel. As an essential service, dredging operations were needed to maintain the nation's maritime infrastructure.

While a few project teams and vessel crews have been impacted by COVID-19 positive cases, the care and concern that underlie our IIF® culture are a driving force in mitigating these situations.

Great Lakes is proud that despite the many changes and challenges the pandemic has brought to our work environment, our 2020 safety performance has remained strong and at similar incident rates to the previous year's historically low numbers.

A special thanks to our project teams, vessel crews, and maintenance personnel who implemented our COVID-19 protocols, found new ways to complete their tasks, extended their rotations, and pushed through this pandemic to ensure safe dredging operations in 2020.

Great Lakes has successfully adapted to an extraordinary situation, finding ways to work efficiently and effectively whether remotely or on the front lines. Our IIF® journey never stops and WE grow stronger each year – driving down our lagging numbers, improving our leading indicators, improving pipeline operations to reduce risks of man overboards, and safely executing the challenging projects that separate Great Lakes from our competitors.

Lasse Petterson, CEO & President

David Simonelli, COO

Our commitment to IIF* culture has resulted so far in at least 1,800 fewer incidents at Great Lakes, and has positively impacted our business partners, families & friends.

Front Cover photo:
Dredges Terrapin Island,
Padre Island, Liberty Island,
and Dodge Island at
York Spit Channel, VA.
photo: Aerophoto America



SAFETY SUCCESS 2014-2020

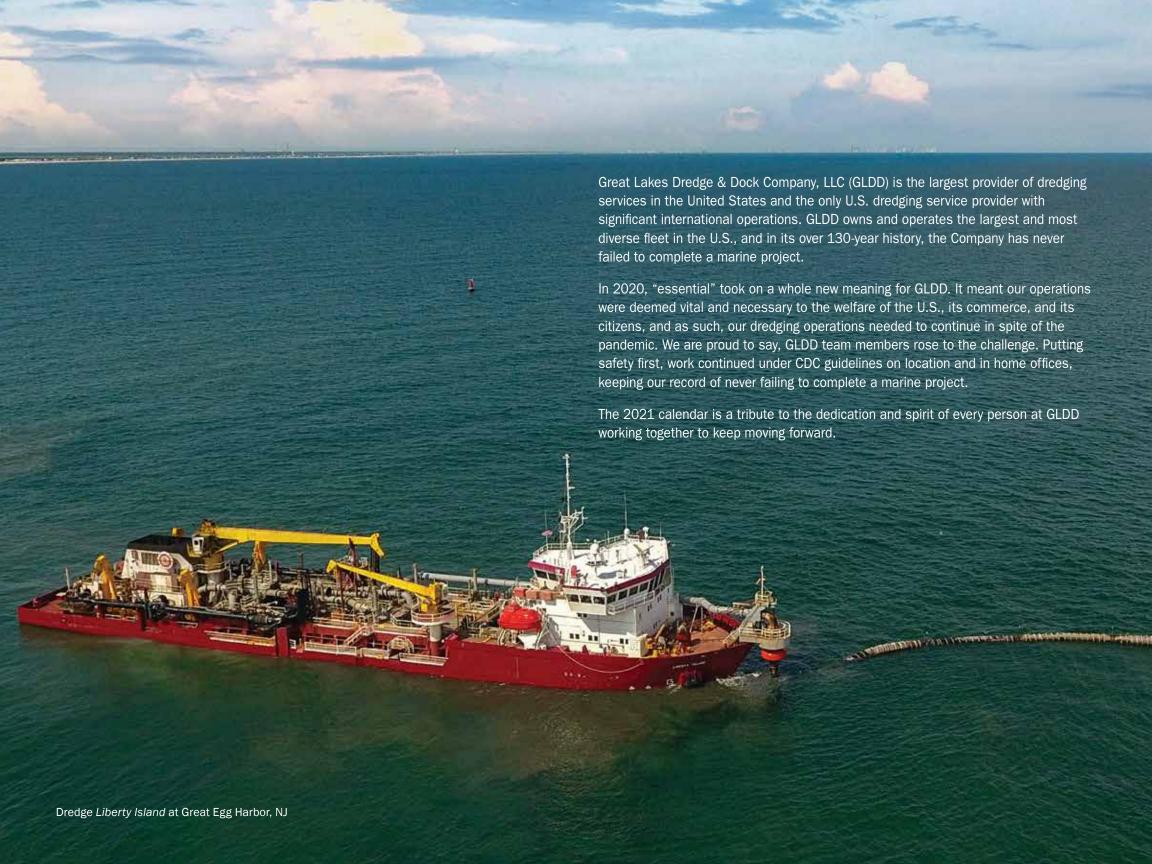














DECEMBER 2020

SUNDAY	MONDAY	TUESDAY	WEDNESDAY	THURSDAY	FRIDAY	SATURDAY
29	30	1	2	3	4	5
Scan for GLDD News						
6	Pearl Harbor Rememberance Day	8	9	10 Hanukkah Begins	11	12
13	14	15	National Day (Bahrain)	17	Hanukkah Ends National Day (Qatar)	19
20	21 Winter Begins	22	23	24 Christmas Eve	25 Christmas Day	Kwanzaa Begins Boxing Day (Canada)
27	28	29	30	New Year's Eve	1	2

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22	23	24	25	26	27	28	17	18	19	20	21	22	23
29	30						24 31	25	26	27	28	29	30

Thank You

GLDD thanks these leaders for their dedicated service, commitment to our projects and business excellence, and steadfast engagement with the dredging community. We wish them well in their retirement.















above: Dredge *No.* 58 deepening the St. John's River in Jacksonville, Florida.

JANUARY 2021

SUNDAY	MONDAY	TUESDAY	WEDNESDAY	THURSDAY	FRIDAY	SATURDAY
27	28	29	30	31	1	2
Scan for GLDD News					New Year's Day Kwanzaa Ends	
3	4	5	6	7	8	9
10	11	12	13	14	15	16
17	Martin Luther King Jr. Day	19	20	21	22	23
24	25	26	27	28	29	30
31		Australia Day				

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27	28	29	30	31			28						

Moving Forward

In Q4 2020, GLDD established regional offices for Operations Personnel in Houston, TX, Staten Island, NY, and Jacksonville, FL, and relocated its Business Operations Support Center to Oakbrook Terrace, IL. In Q1 of 2021, GLDD's Corporate Leadership and additional Operations Personnel will move into new Headquarters in Houston, TX.









Regional Offices, clockwise from top left: Parkview Plaza, Oakbrook Terrace; Northeast Office, NY (Steve O'hara and Mark Reid); Southeast Office, FL; Gulf Office, TX (Dave Johanson and Chris Ameika)









FEBRUARY 2021

SUNDAY	MONDAY	TUESDAY	WEDNESDAY	THURSDAY	FRIDAY	SATURDAY
31	1	2	3	4	5	6
Scan for GLDD News						
7	8	9	10	11	Lincoln's Birthday Chinese New Year	13
14	15	16	17	18	19	20
Valentine's Day	Presidents Day	20	— 1	10		
21	22 Washington's Birthday	23	24	25	26	27
28	1	2	3	4	5	6

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A Model Move

GLDD's dredge models were carefully moved by professional movers in an air-suspended truck used for moving museum models. The move necessitated removing the models from their pedestals, allowing a rare glimps of the models without their cases. After refurbishment, the models will be on display in our Houston and Parkview offices.







above: The Dredge *Texas* with *Spider Barge 175* in the distance dredging the Charleston Entrance Channel.

MARCH 2021

SUNDAY	MONDAY	TUESDAY	WEDNESDAY	THURSDAY	FRIDAY	SATURDAY
31 Scan for GLDD News	1	2	3	4	5	6
Regin Daylight Saving Time	8	9	10	11	12	13
14	15	16	17 St. Patrick's Day	18	19	20 Spring Begins
21	22	23	24	25	26	27
28	29	30	31	1	2	3

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28							25	26	27	28	29	30	

Moving Forward



GLDD has contracted for the building of two new Multicat vessels to assist in dredging operations and greatly increase the level of safety for our crews.



Also contracted in 2020, a new 6,500-cubic-yard-capacity Trailing Suction Hopper Dredge. Expected delivery is the first quarter of 2023.







APRIL 2021

above: Caminada Headland Back Barrier Marsh was created along the Lousiana coastline to nourish around 900 acres of wetlands degraded by subsidence and hurricanes.

SUNDAY	MONDAY	TUESDAY	WEDNESDAY	THURSDAY	FRIDAY	SATURDAY
28	29	30	31	1	2	3
Scan for GLDD News					Good Friday	
4 Easter	5	6	7	8	9	10
Passover Ends						. —
11	12	Ramadan Begins	14	Passover Ends Tax Day	16	17
18	19	20	21	Earth Day	23	24
25	26	27	28	29	30	1

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28	29	30	31				30	31					



Cutterhead of the Dredge Carolina

Powered by the *Carolina's* 3000 HP cutter motors, the Vosta 5-arm T-4 cutterhead is designed to loosen and dislodge sand and clay so the slurry can be drawn into its suction pipe. An impressive 7.9 feet (2.41m) tall and 9.1 feet (2.765m) in diameter, it has 43 chisel teeth spinning at 30 revolutions per minute. These teeth require replacement an average of every 4-6 hours, and each one can be changed in about 15 seconds thanks to an innovative hammerless tooth change system. *photo: James Dayton*







above: Dredge *Ohio* load out in Bahrain on a semisubmersible transport vessel in preparation for its return to the U.S.

MAY 2021

SUNDAY	MONDAY	TUESDAY	WEDNESDAY	THURSDAY	FRIDAY	SATURDAY
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Scan for GLDD News						
2	3	4	5	6	7	8
		SAF	E T Y V Cinco de Mayo	EEK		
9	10	11	12	13	14	15
Mother's Day			Ramadan Ends			
16	17	18	19	20	21	22
						National Maritime Day
23	24	25	26	27	28	29
30	31					
	Memorial Day					

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SAFETY MILESTONES



In July 2020, the Yard Crew at Cape Girardeau, MO celebrate an amazing accomplishment of 4 years Incident and Injury Free® (IIF®).



In September 2020, the Dredge Ohio crews accomplished an incredible record of 10 years without a lost time incident.







JUNE 2021

SUNDAY	MONDAY	TUESDAY	WEDNESDAY	THURSDAY	FRIDAY	SATURDAY
30 Scan for GLDD News	31	1	2	3	4	5
6	7	8	9	10	11	12
13	14 Flag Day	15	16	17	18	19
Father's Day Summer Begins	21	22	23	24	25	26
27	28	29	30	1	2	3

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HELPING OUT





While on location with a project in Charleston Harbor, SC, GLDD was able to lend a helping hand to a local environmental organization led by veterans, "Wounded Nature," to raise a derelict sailboat. After being raised, GLDD transported the boat to our yard where it was then loaded on a truck for disposal.







above: The Dredge lowa in Vicksburg, MS.

JULY 2021

SUNDAY	MONDAY	TUESDAY	WEDNESDAY	THURSDAY	FRIDAY	SATURDAY
27	28	29	30	1	2	3
Scan for GLDD News				Canada Day		
4 Independence Day	5	6	7	8	9	10
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20	21	22	23	24	25	26	29	31	31				
27	28	29	30										





Recognizing the impactful work The Florida Aquarium was doing to save coral reefs, GLDD made a multi-year investment in 2019 in the Aquarium's important coral conservation work by underwriting several coral scientists and their associated operating expenses. In 2020, due to COVID-19 impacts, the Aquarium faced some unforeseen challenges that could have impacted the expansion of its coral complex located at the Center for Conservation. Understanding that The Florida Aquarium's development of innovative coral solutions is vital to the health of our oceans and environment, GLDD increased their financial commitment to the Aquarium to ensure this important expansion continued to move forward.







AUGUST 2021

SUNDAY	MONDAY	TUESDAY	WEDNESDAY	THURSDAY	FRIDAY	SATURDAY
Scan for GLDD News	2	3	4. U.S. Coast Guard Day	5	6	7
8	9 Islamic New Year	10	11	12	13	14
15	16	17	18	19	20	21
22	23	24	25	26	27	28
29	30	31	1	2	3	4

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11	12	13	14	15	16	17	12	13	14	15	16	17	18
18	19	20	21	22	23	24	19	20	21	22	23	24	25
25	26	27	28	29	30	31	26	27	28	29	30		



Vital to every project, GLDD's support vessels and their crews keep our projects going. Depending on the project, support vessels can include tugs, barges, boosters, drillboats, survey boats, scows, and unloaders.

(photos above are vessels used during the Shinnecock, NY project, taken by Mike Busch, Great South Bay Images)







SEPTEMBER 2021

SUNDAY	MONDAY	TUESDAY	WEDNESDAY	THURSDAY	FRIDAY	SATURDAY
29	30	31	1	2	3	4
Scan for GLDD News						
5	6	7	8	9	10	11
	Labor Day					
12	13	14	15	16	17	18
			,		Rosh Hashanah Begins	
19	20	21	22	23	24	25
Rosh Hashanah Ends	Sukkot Begins International Day of Peace	Autumn Begins				
26	27	28	29	30	1	2
Yom Kippur	Sukkot Ends					

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29	30	31					17	18	19	20	21	22	23
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Maintaining the ships that maintain our waterways

GLDD vessels routinely go to dry dock to undergo upgrades, repairs, and a new coat of paint. Above, the Tug Douglas B. Mackie and Dredge Ellis Island are being made ready to return to work at optimal safety and efficiency – and looking good!







OCTOBER 2021

above: Backhoe Dredge New York deepening the St. John's River in Jacksonville, Florida, with clamshell Dredges #53 and #54 in the distance.

SUNDAY	MONDAY	TUESDAY	WEDNESDAY	THURSDAY	FRIDAY	SATURDAY
26	27	28	29	30	1	2
Scan for GLDD News						
3	4	5	6	7	8	9
10	Columbus Day Indigenous Peoples Day	12	13	14	15	16
17	18	19	20	21	22	23
24	25	26	27	28	29	30
31						
Halloween						

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26	27	28	29	30			28	29	30				



It has been a long-standing tradition for GLDD-ers to come together to support cancer research and promote Breast Cancer Awareness Month (BCAM), and we continued with this tradition in 2020. To honor survivors and all those touched by the disease, GLDD-ers were encouraged to wear pink during October, and many participated in local BCAM initiatives and fundraising efforts.







NOVEMBER 2021

SUNDAY	MONDAY	TUESDAY	WEDNESDAY	THURSDAY	FRIDAY	SATURDAY
31	1	2	3	4	5	6
Scan for GLDD News	All Saints' Day	Election Day All Souls' Day		•		
7	8	9	10	11	12	13
Daylight Saving Time Ends				Veterans Day		
14	15	16	17	18	19	20
			,			
21	22	23	24	25	26	27
				Thanksgiving Day		
28	29	30	1	2	3	4
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Hanukkah Begins						

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17	18	19	20	21	22	23	19	20	21	22	23	24	25
24 31	25	26	27	28	29	30	26	27	28	29	30	31	





GLDD is a proud sponsor of the Loggerhead Marinelife Center in Juno Beach, FL. The Marinelife Center has partnered with GLDD on jobsites to ensure the safety of nesting loggerhead turtles. In 2020, GLDD's James Towner (I) presented a donation to Justin Perrault, PhD, Director of Research of the Loggerhead Marinelife Center.







DECEMBER 2021

SUNDAY	MONDAY	TUESDAY	WEDNESDAY	THURSDAY	FRIDAY	SATURDAY
28	29	30	1	2	3	4
Scan for GLDD News						
5	Pearl Harbor Rememberance Day Hanukkah Ends	7	8	9	10	11
12	13	14	15	National Day (Bahrain)	17	18 National Day (Qatar)
19	20	21 Winter Begins	22	23	24 Christmas Eve	25 Christmas Day
26 Roying Day (Canada)	27	28	29	30	31	1
Boxing Day (Canada) Kwanzaa Begins					New Year's Eve	

NOVEMBER 2021								JA	NUA	ARY	202	22	
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27	28	29	30				30	31					





The beach nourishment work that GLDD performs plays a vital role in storm protection of our coasts. In August 2020, this sea oat planting was watered, fertilized, and placed into the sand at GLDD's Emerald Isle Beach Nourishment Project in Carteret County, North Carolina. The photos show dune crest sea oats that are on their way to maturity.







above: Dredge 54 dredging, with Scow 602 and Dredge 55 in the distance at Baltimore Harbor, MD.

JANUARY 2022

SUNDAY	MONDAY	TUESDAY	WEDNESDAY	THURSDAY	FRIDAY	SATURDAY
26	27	28	29	30	31	1
Scan for GLDD News						New Year's Day Kwanzaa Ends
2	3	4	5	6	7	8
9	10	11	12	13	14	15
16	Martin Luther King Jr. Day	18	19	20	21	22
23	24	25	26	27	28	29
30	31	Australia Day				

DECEMBER 2021									FEE	BRU	ARY	20	22	
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19	20	21	22	23	24	25		20	21	22	23	24	25	26
26	27	28	29	30	31			27	28					

BEFORE and AFTER



Pre and post coastal protection work on the Jersey Shore.





CUTTER SUCTION DREDGES







30 in (762 mm) Discharge Diameter | 15,670 hp (11,690 kW) Total Installed Power





TRAILING SUCTION HOPPER DREDGES









MECHANICAL DREDGES







SUPPORT EQUIPMENT



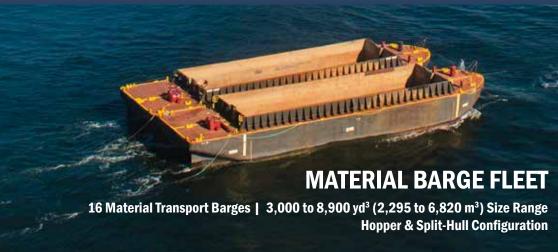


AUXILIARY FLEET





24 in (610 mm) Discharge Diameter | 6,800 hp (5,073 kW) Total Installed Power





SPIDER BARGE 175

30 in (762 mm) Discharge Diameter | Three/Side Six-Arm Arrangement







BOOSTER ERIN (NO. 5)

30 in (762 mm) Discharge Diameter 3,600 hp (2,686 kW) Total Installed Power



BOOSTER JESSIE (NO. 2)

30 in (762 mm) Discharge Diameter | 7,200 hp (5,371 kW) Total Installed Power



BOOSTER BUSTER (NO. 6)

30 in (762 mm) Discharge Diameter 14,400 hp (10,742 kW) Total Installed Power



BOOSTER TEXAS JR. (NO. 7)

30 in (762 mm) Discharge Diameter 3,900 hp (2,909 kW) Total Installed Power





30 in (762 mm) Discharge Diameter | 3,600 hp (2,686 kW) Total Installed Power

RIVERS & LAKES DREDGES





OUR PEOPLE... OUR PRIDE



Norma Alberts working from home

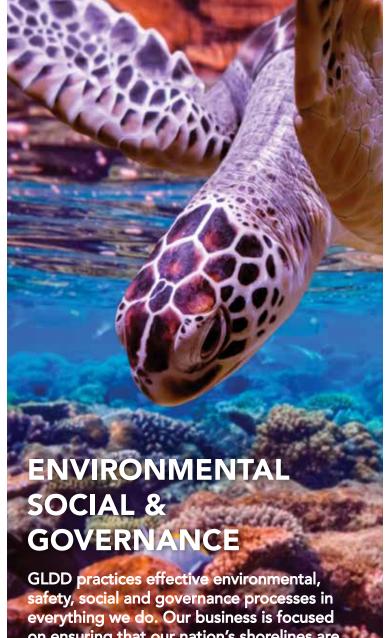
2020 Fall Safety Challenge recognition at Sabine Pass

PROJECTS



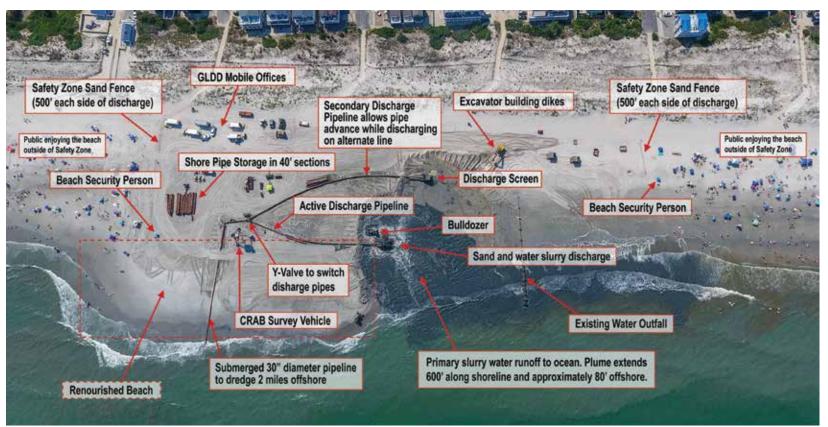
PROJECTS





GLDD practices effective environmental, safety, social and governance processes in everything we do. Our business is focused on ensuring that our nation's shorelines are protected and potential risks associated with storms and sea change are mitigated. Our people seek and develop technical innovations so that our work can be completed efficiently and responsibly, and we are committed to executing all projects with robust environmental and safety standards. To learn more about our ESG initiatives, visit gldd.com/ESG

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Anatomy of a Beach Nourishment in Progress

An annotated overview of the beach nourishment at Sea Isle City, NJ as the Dredge *Liberty Island* pumps to the shore at 83rd Street.

21 July, 2020 at 4:00 pm photo: Emily Iseley



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